

TRINCOMALEE DISTRICT



FIVE YEARS DISTRICT DEVELOPMENT PLAN
2018-2022

Message from Government Agent,

Baicaloa District initiated the formulation of a comprehensive Five-Year Vision Oriented Sector Integrated District Development Plan to accomplish a long felt need of a results oriented integrated strategy with the active participation of all the key sectors. The five year plan was formulated, validated, and finalized with the leadership of the District Secretariat and with the concurrence of government sectoral departments, Universities, Community Organizations and other stakeholders, as well as with the assistance of UNDP and other UN agencies.

With the facilitation and technical support of UNDP, the district secretariat of Baicaloa consulted all stakeholders including the community and sector agencies, to identify issues, needs, develop output and outcomes, to determine the precise activities to meet the development objectives of the plan. Subsequent to adequate and thorough consultation processes, a results framework was

formulated, with appropriate projects and activities for the implementation and coordination, to address sectoral needs, and provide long lasting solutions towards more integration and productivity.

I am proud to present the “Vision Oriented District Development Plan- Baicaloa District”, with a five year implementation programme, incorporating a wide range of activities. I am confident that with the necessary support and funding from the government and other donor agencies, this plan will be successfully implemented to bring about solutions to the district, and the residents (or citizens) of Baicaloa District.

An Action Plan of implementation for the period of 2017-2021, has been prepared following a series of consultations with relevant stakeholders involved in consultancy and implementation of the District Development Plan. I wish to express my sincere appreciation and gratitude to all those who were involved in the process, including the consultancy firm (Management Frontiers) which provided the technical support, the European Union, UNDP, and all Sector government heads and their staff for extending their fullest support to make this endeavor a success.


I am confident that this document will be of significant importance to all development partners and stakeholders,

who will be engaged in coordinating and implementing related development activities in Baicaloa District. Furthermore,

I am also convinced that with the implementation of this district development plan.

Mr. N.A.A. Pushpakumara
Government Agent / District Secretary,

Message from the United Nations Resident Coordinator/ Resident Representative UNDP – Sri Lanka



It is with great pleasure that I write this message on the District Development Plan for Trincomalee District, which has a vision for multiple sectors developed with the support of the European Union funded Support to District Development Programme (EU-SDDP). Developing an integrated plan for a district requires a concerted and dedicated effort by all stakeholders to come together to collectively envision the society that we want to live in. The Sustainable Development Goals (SDGs) reiterate the need for futuristic thinking and highlights just how much more we need to do in order to achieve that future we want for the Baicaloa District in 5 years ahead of the 2030 Agenda. We all have a responsibility to realize this future.

As such, the United Nations Development Programme is pleased to be involved in this collaborative process of futuristic development planning to enable the achievement of sustainable human

development for the people of Baicaloa.

I believe this document is the starting point; a testament of commitment to inclusion and ownership to ensure no one is left behind.


On behalf of the UN in Sri Lanka, I would like to take this opportunity to thank the Delegation of the European Union to Sri Lanka and the Maldives, for the continued support extended by the Delegation to the UN to continue our work in strengthening government institutions and local economic development in Sri Lanka. Without this support, partnership and collaboration our critical work would not have been possible in many instances to benefit the people of this country.

I would also like to thank our Government, Provincial and District partners for continuing to support the UN's engagement at the local level. The UN in Sri Lanka remains committed to supporting the District Officials, and look forward to continuing to work closely with our government counterparts towards this end.

United Nations Resident Coordinator/ Resident Representative
UNDP – Sri Lanka

District Secretariat, Trincomalee.

Message from the Head of Cooperation of the European Union Delegation to Sri Lanka and the Maldives



The European Union Support to District Development Programme (EU-SDDP) has been one of EU's flagship programmes in the North and the East of Sri Lanka. The programmes started with the aim of bridging the socio-economic gap of the North and the East Provinces with the rest of the country. Supporting sustainable regional and local development and good governance has been the underlying theme for all initiatives that have been undertaken by the six implementing partners namely UNDP, ILO, UNICEF, UNOPS, FAO and the IFC.

With the years that have passed since embarking upon this programme in 2013, substantial contribution has been made to assist the transition from post-conflict relief and reconstruction to sustainable development by supporting selected districts in North and East Sri Lanka in alignment with their Local Development Plans.

The development of the Baicaloa's District Development Plan is one such prime example that could be completed with the technical support of UNDP. As acknowledged by many, the quality of the first generation of District Development Plans was quite weak, as they did not articulate clear strategies and priorities. With the support of the EU-SDDP, the development of these District Plans was done by combining bottom up and top down approaches.

The coming together of the grassroots, the local population, the Baicaloa based CBOs, CSOs on one side and on the other, service providers and public duty bearers like the District Secretariats, politicians and heads of departments, etc., has culminated in the formulation of a District Development Plan reflecting the real needs of the local territory and of its people. The story of Sri Lanka's development has been extraordinary but it is measures such as this where local population and government authorities are equal stakeholders which actually contribute to propel the country forward.

Head of Cooperation of the European Union Delegation to Sri Lanka
and the Maldives

Message from Secretary, Ministry of National integration and Reconciliation

The Ministry wishes to express its sincere gratitude, appreciation, recognition, and thanks to all the individuals and institutions which were in one way or another involved in accomplishing this task and without which it would have been difficult to complete this development plan on time.

The Ministry extends its appreciation for the initiatives taken by the District and Provincial Team for their proficiency in developing the plan, headed by Mrs. P.S.M Charles, the Government agent in Baicaloa, and in accordance with the stipulated mandate. More thanks go to the technical teams, consultancy firms, and donors, for their continued guidance and support for this noble work. The Ministry highly appreciates the guidance accorded by the Government Agent during all activities involved in the collection of information and intelligence to guide the development of the document. We view this plan as well aligned to the national plans and policies, as well as the

development goals set by the government. We are also confident that the plans and projects will be implemented based on the recommendations given in the document, and this will facilitate the overall development path.

We would also wish to extend our sincere thanks to all the officials of Baicaloa District, and Mr.R.Neduncheliyan, the Director of Planning for their effective, and invaluable efforts during the whole exercise. The action plans and recommendations presented in this development plan will go a long way in achieving the developmental goals of the district, as well as effectively respond to the needs of the vulnerable communities within the district, in line with the developmental agenda set by the government for the next five years.

It is my honest belief that this development plan will go a long way in addressing the needs of our people, and will lead to the achievement of the district's vision for a more integrated and productive economy, and for better welfare for the disadvantaged and/or vulnerable persons within the district as well as guide to achieve the sustainable development goals (SDGs) adopted by the Government.

Secretary,
Ministry of National integration and Reconciliation

Acknowledgement by the Director Planning

Baicaloa District is a vastly rich in terms of available resources and opportunities presented to the communities in its numerous sectors. It is part of our mandate to increase resource utilization, sectoral productivity, and improve the living standards of the vulnerable communities in the district through the elimination of hindrances in development at the district as well as the community level.

With this, we are very excited to announce the successful development and completion of the Baicaloa District Five Year Development Plan. Previously, the district had a development plan in existence. The new plan has been developed by reformulating its predecessor, through the application of Results Based Management method, by integrating all sectors to develop a comprehensive and integrated 5 Year district development plan.

Through the various levels of the development of this plan, focus group discussions at the community levels, with the support of all 14 divisional secretaries and the divisional development staff, were carried out to identify the needs of the vulnerable communities of the district, to formulate the plan by identifying their development needs. Subsequently, activities were planned with the active involvement of the respective sector departments, and the key stakeholders.

Several rounds of discussions were held to fine tune the document, ironing out all pending issues and concerns. The Consultancy Company, Management Frontiers carried out the final tuning of the report.

This has been a good learning process for our team, and we are now more confident in our ability to develop effective project proposals based on the plan, and to approach various donor organizations and agencies for funding. We hereby express our gratitude to all levels of support that were rendered towards the successful development of this document.

We are proud to announce that the District Development Plan is ready for implementation and we are confident that this comprehensive and integrated plan will satisfactorily respond to the development needs of the vulnerable communities within the district.

Director Planning,
District Secretariat

Abbreviations

A	-	Actual
Ac	-	Acres
ADB	-	Asian Development Bank
ADP	-	Assistant Director of Planning
AGA	-	Additional Government Agent
AMC	-	Anti-Malaria Campaigns
BH	-	Base Hospital
BH	-	Base Hospital
Bu	-	Bussel
CBO	-	Community Based Organization
CEA	-	Central Environment Authority
CEB	-	Ceylon Electricity Board
CKD	-	Chronic Kidney Disease
DAPH	-	Department of animal production and Health
DCS	-	Deputy Chief Secretary
DDA	-	Deputy Director of Agriculture
DDP	-	Deputy Director of Planning
DDP	-	District Development Plan
DFAR	-	Department of Fisheries and Aquatic Resources
DGH	-	District General Hospital
DH	-	Divisional Hospital
DH	-	District Hospital
DLI	-	Department of Local Industries
DoA	-	Department of Agriculture
Dol	-	Department of Irrigation
DP	-	Director Planning
DS	-	Divisional Secretary
DTC	-	District Chest Clinics
EDB	-	Export Development Board
EP	-	Eastern Province
EPHA	-	Eastern Provincial Housing Authority
EPTPB	-	Eastern Province Tourism Promotion Bureau
FIES	-	Food Insecurity Experience Scale
G.C.E. (A/L)	-	General Certificate of Examinations of Advanced Level
G.C.E.(O/L)	-	General Certificate of Examinations of Advanced Level
GA	-	Government Agent
GN	-	Grama Niladhari
GP	-	General practitioners
Ha	-	Hectares
IMMR	-	Internal Morbidity and Mortality Return
IMR	-	Infant Mortality rate
IOC	-	Indian Oil Corporation
Kg	-	Kilograms
KPI	-	Key Performance Indicator
LA	-	Local Authority
LBR	-	Low Birth-Weight Rate
LKR	-	Sri Lanka Rupees

Lt	-	Liters
M&E	-	Monitoring and Evaluation
MC	-	Municipal Council
MCH	-	Maternal and Child Health
MCH	-	Mother and Child Health
MICE	-	Meeting Incentive Convention and Exhibition
MIS	-	Management Information Systems
MMR	-	Maternal Mortality Ratio
Mn	-	Million
MoE	-	Ministry of Education
MoH	-	Medical officer for Health
MSME	-	Micro, Small and medium Enterprises
Mt	-	Metric Tones
NAQDA	-	National Aquaculture Development Authority
NCD	-	Non-communicable diseases
NHA	-	National Housing Authority
NHDA	-	National Housing Authority
NWSDB	-	National Water Supply and Drainage Board
OFC	-	Other Field Crops
PC	-	Provincial Council
PHI	-	Public Health Inspector
PSs	-	Pradeshiya Sabha
PWD	-	People With Disabilities
Q	-	Quarter
RBM	-	Results Based Management
RDA	-	Road Development Authority
RDHS	-	Regional Director of Health Services
RMSD	-	Regional Medical Supplies Division
SDGs	-	Sustainable Development Goals
SLCB	-	Sri Lanka Convention Bureau
SLTB	-	Sri Lanka Transport Board
SLTDA	-	Sri Lanka Tourism Development Authority
SPHI	-	Senior Public Health Inspector
sq.km	-	Square Kilometer
STI	-	Sexually Transmitted Infection clinics
T	-	Target
TB	-	Tuberculosis:
TVET	-	Technical and Vocational Education and Training
UC	-	Urban Council
UDA	-	Urban Development Authority
UN	-	United Nations
UNDP	-	United Nations Development Programme
UNDP	-	United Nations Development Programme
WHO	-	World Health Organization

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